





#### THE WILDLIFE CONSERVATION SOCIETY (WCS)

saves wildlife and wild places worldwide. We do so through science, global conservation, education, and the management of the world's largest system of urban wildlife parks, led by the flagship Bronx Zoo. Together, these activities change attitudes toward nature and help people imagine wildlife and humans living in harmony. We are committed to this mission because it is essential to the integrity of life on Earth.

## ANNUAL REPORT

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Cover: This year, the Bronx Zoo's historic Lion House reopened as Madagascar!, an exhibit featuring lemurs and other unique wildlife native to the island's vital wild places that WCS is helping to save. At right: Fall colors ring the zoo's flamingo lagoon.





# The Value of Wildlife on Servation

Ward Woods, Chair

Steve Sanderson, President and CEO

The past year produced stunning wildlife discoveries and daunting conservation challenges. We could begin every annual letter with such a statement. But 2008 seems to have been special, signaling a future of opportunity and clarifying the value of conservation.

In June 2007, WCS announced the discovery of an incredible assemblage of wildlife in wartorn Southern Sudan, a region many had written off as lost for wildlife conservation. Since then, WCS has established a team and a funding plan to support the Government of Southern Sudan's conservation objectives. From a landscape of despair has sprung a strategy of hope.

In June 2008, the Government of Madagascar and WCS announced an agreement to market 9 million tons of forest carbon stored in the Makira rainforest, which would have been lost without a regime of protection led by the government and supported by WCS. The proceeds of the sale will go into a trust fund to protect Makira forever.

In 2008, WCS also announced the discovery of a previously unknown population of 125,000 western lowland gorillas, offering a second chance for this critically endangered species. Our signature work there—designing and managing protected areas, assessing the Ebola virus among gorillas, and stopping illegal trade in wild animals—can now find new traction as we protect more of the central Congo forest.

How did these programs get their start? What did they cost, and what can they return? The answers remind us of a Broadway overnight success story: sudden fame after decades of preparation and hard work.

In 2004-'05, WCS spent about \$80,000 for aerial surveys of Southern Sudan by Paul Elkan and Mike Fay. The return was a once-in-a-century find that propelled a long-term conservation plan. It is now being supported with millions of dollars invested in the future of South Sudan.

In the early 1990s, WCS spent \$40,000 in Madagascar to support then-WCS biologist Claire Kremen's survey of butterflies. That work led to the establishment of Masoala National Park. Now managed by WCS on behalf of the Government of Madagascar, Masoala is the repository of about one percent of the world's total biodiversity, and it has been named a World Heritage Site. Oh, and Claire went on to be named a MacArthur Fellow.



In the 1980s, Mike Fay and Richard Carroll of WWF worked in the dense rainforest of Dzanga Sangha, Central African Republic (CAR), on the border with Republic of Congo and Cameroon. In a great example of institutional collaboration, WWF and WCS invested small bits of money—in increments of \$20,000 or so—in wildlife surveys in CAR and Congo, including the area now protected as Nouabalé-Ndoki National Park. Bill Weber, then-Director of WCS-Africa, garnered USAID funds for the creation of Nouabalé-Ndoki.

In these cases and in the many landscapes we are currently protecting, WCS brings a unique combination of sound science, conservation management, and wildlife health expertise. Through agreements with national governments, local communities, other NGOs, and the private sector, we are protecting 200 million acres of landscapes and seascapes around the world. These wild places harbor

approximately 25 percent of the globe's biodiversity.

The evidence is clear from these projects and many others: Long-term field commitments in the farthest redoubts of wild nature create opportunities for conservation. If we can assess and support small exploratory projects in critical areas, we can produce great value for the Earth.

The scale of our hope far outstrips our reach. But what we have been able to achieve is truly powerful. If we can follow these great initial successes with decades of conservation that ensure the protection of large patches for wildlife and human communities, we can create a perpetual trust of wild nature for succeeding generations. That will require us to multiply our support many times over, create new financial mechanisms that operate over the very long term, and adapt to climate change.

That is the story partly revealed in the last year's work, and it is the quest for our future as an organization.

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The Wildlife Conservation Society (WCS) offers its heartfelt appreciation to those who gave new leadership gifts and pledges to our Gateways to Conservation campaign this year. The generous support of our programs, activities, and operations from those listed here is vital to ensuring that WCS continues to achieve the highest standards in all our work.

This year marked the last of a multi-year challenge grant from Robert W. Wilson in support of our global conservation programs. Matching grant funds this year totaled nearly \$15 million. WCS is extraordinarily grateful for his long-standing support, which will have a lasting impact on our global conservation efforts.



WCS is once again indebted to the Gordon and Betty Moore Foundation, which provided a substantial new grant for our work in Southern Sudan protecting the Boma Landscape. In addition, we are grateful for its continued support of our work in Latin America and the South Pacific.

We extend our gratitude to the Howard Phipps Family Foundation for its ongoing support of the William G. Conway Fellowship and our work in Karukinka and Latin America. We also appreciate its invaluable general operating and capital support this year.

WCS cannot thank enough Ward W. and Priscilla B. Woods, who have again demonstrated their generosity by supporting various WCS programs and activities both locally and across the globe.

In addition, WCS offers a sincere thank you for the generosity of our friends who have each made contributions totaling one million dollars or more this year:

- The John D. and Catherine T. MacArthur Foundation, for its support of our programs in Africa—such as climate change assessment in the Albertine Rift, expanding scientific research in Madagascar, building conservation capacity in Latin America, and promoting wildlife health in Africa.
- The Blue Moon Fund, for providing critical multi-faceted support to various WCS projects, including the newly established Protected Area System of Southern Sudan, strengthening wildlife law enforcement in China, building capacity to manage protected areas in Myanmar, and communication planning for Bahuaja-Sonene National Park in Peru.
- C. Diane Christensen and Jean Pierret, for their support of our global conservation programs.
- Liz Claiborne/Art Ortenberg Foundation, for its enduring support of our conservation work across the globe, including initiatives in North and Latin America, Asia, and Africa.
- T. Dan Friedkin and Debra Friedkin, for their extraordinary gift for the National Elephant Management plan in Tanzania and the advancement of sustainable wildlife hunting practices.
- Mitsubishi Corporation Foundation for the Americas, for its work to advance the protection of the Patagonia coastal and southwestern Atlantic seascapes.
- The David and Lucile Packard Foundation, for its support of our work in Fiji and Indonesia, among other programs.
- The Schiff Family, for its continued support of an endowment for curatorial science activities.

This year, we welcome Cargill, Inc., T. Dan Friedkin and Debra Friedkin, and Howard and Joan Oestreich to our circle of Best Friends—those whose cumulative philanthropy to WCS meets or exceeds one million dollars.

#### In addition to those named on page 8, WCS thanks those who supported WCS and its activities this year with new generous gifts and pledges.

#### SUPPORT ACROSS WCS

- WCS offers its appreciation to those who have provided significant unrestricted support, allowing us to direct funds where they are most needed. We extend a heartfelt thank you to Katharina Otto-Bernstein, the Estate of Rose Titus Davis, William E. Flaherty, the Estate of Elisabeth S. Livingston, Josie and Julian H. Robertson, The Rockefeller Group, Inc., and the Starr Foundation.

In addition, we thank those who provided funding both to our zoos and aquarium in New York and to our conservation programs around the world. They include Robert Gardiner Goelet/The Francis Goelet Charitable Trust, The Irwin Family, Katherine T. Ruttenberg/The Ruttenberg Family, and one anonymous donor.

#### **GLOBAL CONSERVATION**

We thank the following for their support of our various global conservation field programs and our New York Citybased, cross-cutting programs: BBC Wildlife Fund, BP International, Mr. and Mrs. Frederick W. Beinecke through The Prospect Hill Foundation, Gilbert and Ildiko Butler, the Estate of Leonard Cossack, Disney Worldwide Conservation Fund, Earth Share, Edith McBean, the Overbrook Foundation, Panthera, including the families of Thomas S. Kaplan and J. Michael Cline, Michael H. Steinhardt, and one anonymous donor.

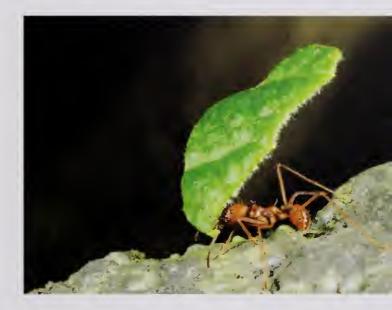
WCS's conservation work in Africa received support from the following: The Arthur M. Blank Family Foundation, the Howard G. Buffett Foundation, ComMark Trust, Conservation International-Global Conservation Fund, Bokara Legendre, William B. Lloyd, Wallace Research Foundation, and Zoo Zürich.

The Asia program received support from the American Museum of Natural History, Eleanor Briggs, The Bromley Charitable Trust, EnduroIndia, The Homeland Foundation/E. Lisk Wyckoff, Jr., Mr. and Mrs. George K. Moss, National Fish and Wildlife Foundation, and Abigail and J. Stanley Reeve.

Goldman, Sachs & Co. supported our Latin America and Caribbean programs, while the Marine program received funding from the Kerzner Marine Foundation,

Oak Foundation USA, the Summit Foundation, and one anonymous donor.

Our work across North America was supported by the William and Flora Hewlett Foundation, Shell Exploration & Production Company, and Barbara and Donald Zucker.



#### LIVING INSTITUTIONS

WCS is grateful to the donors who supported the zoos and the aquarium this year, enabling them to maintain and enhance the health and well-being of our living collections, maintain and build first-class wildlife exhibits, and educate the public about wildlife conservation. The following provided funds to our Living Institutions: The Cleveland H. Dodge Foundation, Inc., the Estate of Taryn M. Fisher, Dana and Lawrence Linden, and Ambrose K. Monell.

The Global Health program, including our field veterinary work, received critical funding from Allen & Company, The Freed Foundation, Inc., Paul A. Gould, The Rockefeller Foundation, Caroline N. Sidnam, Mr. and Mrs. J.F. Thye, and Pamela and Renke Thye.

We thank those who supported WCS-Education this year, including Benjamin Moore & Co., Richard and Rhoda Goldman Fund, Charles Hayden Foundation, The New York Community Trust-Nancy G. and C. Richard MacGrath Fund, and the Laura J. Niles Foundation.



#### MADAGASCAR! OPENING CEREMONY

June 19, 2008

WCS President and CEO Steven E. Sanderson, Ambassador Zina Andrianarivelo-Razafy of Madagascar, and WCS Chair of the Board Ward W. Woods led the ribbon-cutting ceremony as WCS celebrated the opening of its magnificent new exhibit, Madagascar! Located in the historic, newly restored, and LEED-certified Lion House, the exhibit provides a unique window for guests to view some of Madagascar's spectacular wildlife and learn about WCS's work to save species from extinction. It inspires them to help protect the planet's threatened ecosystems.

# Gateways to Conservation

The \$650 million GATEWAYS TO CONSERVATION campaign is WCS's largest and most comprehensive fund-raising endeavor to date. This monumental effort is helping transform our global conservation work and revitalizing our distinguished wildlife parks. The GATEWAYS TO CONSERVATION campaign builds upon our celebrated history of achievement, enhancing science discovery, animal well-being, and the conservation of the wild.

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#### LEAD DONORS (\$1M+)

WCS is proud to recognize the following lead donors for their outstanding commitment to the future of conservation.

Robert W. Wilson

The Goldman Sachs Charitable Fund

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The Starr Foundation

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The Honorable José E. Serrano

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#### FIELD VETERINARY PROGRAM RECEPTION

September 19, 2007

Dr. Amy Attas hosted a reception at the Central Park Zoo for the WCS Field Veterinary Program. The event featured presentations by WCS field vets William Karesh and Marcela Uhart and raised funds for much-needed field veterinary equipment and critical programs around the world.

Pictured here: Darlene Heidtke, WCS Trustee Brian Heidtke, Amy Attas



#### TISCH CHILDREN'S ZOO AT CENTRAL PARK

September 24, 2007

WCS celebrated the tenth anniversary of the Tisch Children's Zoo, an enchanted forest just a few steps away from the Central Park Zoo. Named in honor of its principal donors, philanthropists Laurence A. Tisch and Preston R. Tisch and their families, the Tisch Children's Zoo is a popular and beloved destination.

Pictured here: Betelhem Petersson





#### THE STATE OF THE WILD

April 14-15, 2008

The WCS annual meeting brought together leaders and experts to discuss the most pressing conservation issues of our times—from avian flu in wild birds to the danger climate change poses to the species we protect. The meeting coincided with the release of *State of the Wild*, 2008-2009.

Pictured here: Ward Woods, Steve Sanderson, Assistant Director of the WCS Institute Eva Fearn, Vice President of Conservation Strategy and Director of WCS Institute Kent Redford, Island Press Executive Editor Jonathan Cob, Island Press President Chuck Savitt



### THE NATURE CONSERVANCY/ WCS COLLABORATIVE EVENT

November 15, 2007

WCS and the Eastern New York Chapter of The Nature Conservancy hosted a special evening of conversations at Central Park Zoo with Leslie Day, author of the Field Guide to the Natural World of New York City and Eric W. Sanderson, leader of the Mannahatta Project and Associate Director of WCS-Living Landscapes.

Pictured here: Eric Sanderson, author and naturalist Leslie Day, WCS Trustee and Nature Conservancy Executive Director Katie Dolan



#### SAN FRANCISCO ZOO BOARD VISIT

May 16, 2008

The San Francisco Zoo Board of Trustees viewed a wide array of wildlife during their visit to New York, including gibbons and tapirs in the Bronx Zoo's JungleWorld, exotic birds in Central Park Zoo's RainForest, and gorillas and mandrills at the Bronx Zoo's Congo Gorilla Forest.

Pictured here:The San Francisco Zoo Board with Vice President and Director of the Bronx Zoo James J. Breheny and General Curator of the Bronx Zoo Pat Thomas

## High Lights

This year, WCS captured media headlines throughout the world. Its work to resolve conservation issues, to save vital landscapes and threatened species, and to connect people to nature resonated in Washington, D.C., during world congresses, and at our home base in New York City. The past year was one of the most dynamic in the long history of WCS as a leading global scientific and cultural institution. Here are some of our biggest stories from 2008 that demonstrate how our successful work at home and abroad connect to make WCS a vigorous conservation force.

### Gorillas

August 5, 2008—WCS announced that a new census of western lowland gorillas in the Republic of Congo uncovered more than 125,000 of these critically endangered primates in the northern region. Many of the gorillas live outside protected sites, but the Government of Congo has committed to create a national park in the Ntokou-Pikounda area, where 73,000 gorillas were found. To reach the remote territory, researchers from WCS and the Republic of Congo trudged through swamps, clearings, and rainforests. They tracked the gorillas by counting nests made of leaves and branches that the animals build each night for sleeping. In one area, the team found eight gorillas per square kilometer, the highest density of gorillas ever recorded. WCS shared these scientific results with U.S. government, multilateral, and non-governmental partners and urged policymakers to strengthen and expand foreign assistance for regional biodiversity conservation in central Africa, Amazon, Southern Sudan, and the Coral Triangle.









### The Deadly Dozen

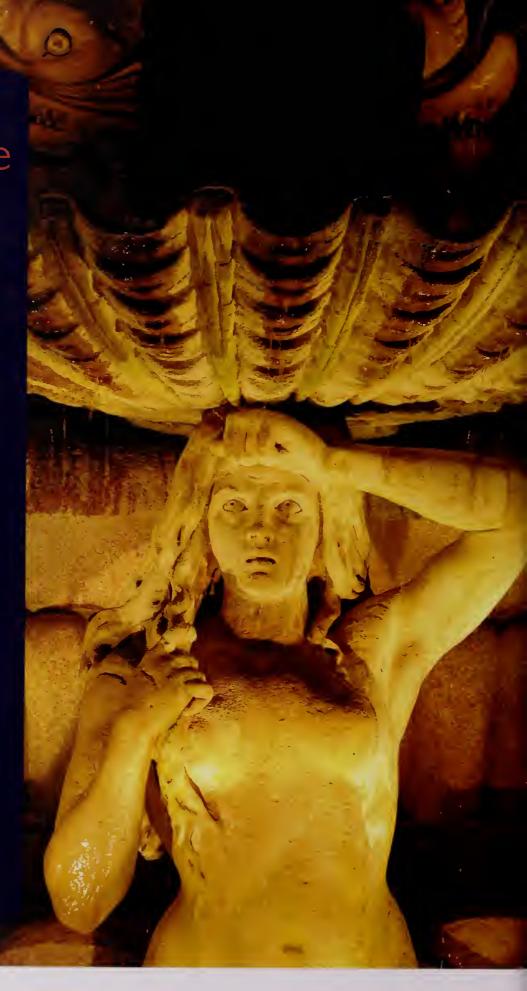
October 7, 2008—Veterinary scientists at WCS showed our leadership in our One World One Health program with the release of "The Deadly Dozen" at the 2008 World Conservation Congress in Barcelona, Spain. The report sounds the alarm on wildlife diseases that could increase and spread into new territory as a result of global climate change. For example, as wild birds undertake their yearly migrations, altered weather patterns caused by climate change may force them to land in new areas and come into contact with domestic birds. Some of these travelers carry the deadly avian influenza, and their proximity to domestic birds could help transmit the disease to humans. The report presents a long-term plan for a comprehensive network to monitor wildlife health around the world. Because human and animal health are intrinsically connected, disease in wildlife can serve as an early warning sign for greater catastrophe. With the help of U.S. congressional leaders, efforts are underway to expand WCS's GAINS (Global Avian Influenza Network for Surveillance) to include a broader geography, species, and disease detection mandate under the auspices of the U.S. Agency for International Development and the Centers for Disease Control and Prevention.

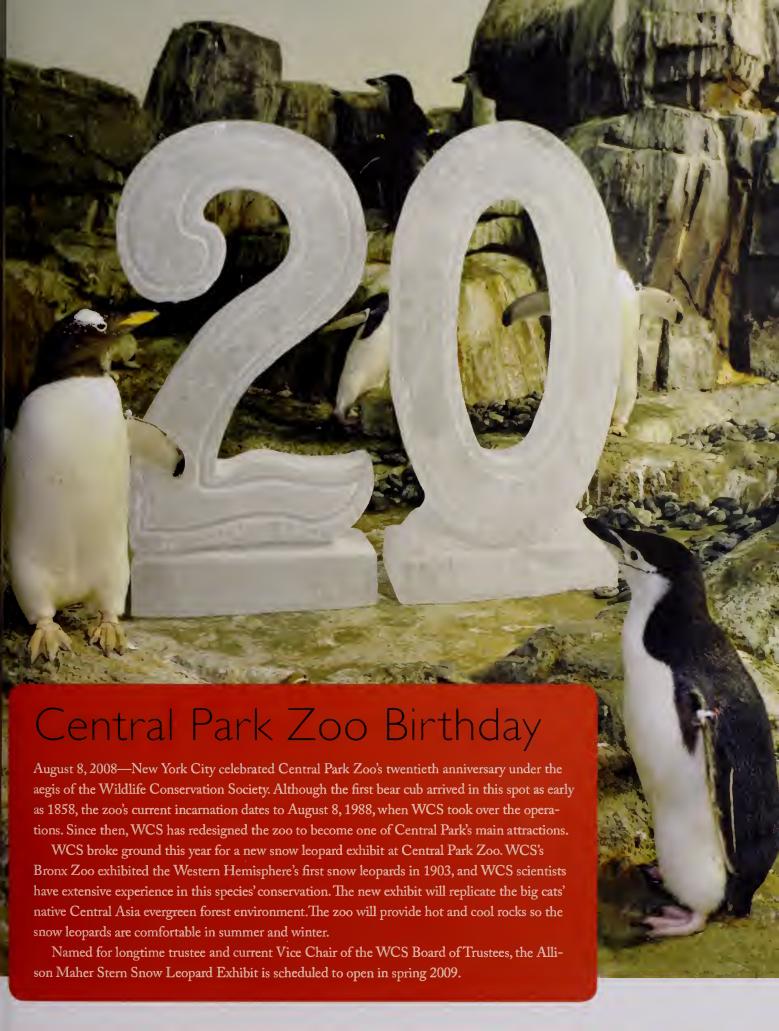
### Bronx Zoo Renaissance

September 14, 2008—The rebirth of Astor Court was completed with the unveiling of the newly restored Italian fountain, donated by William Rockefeller in 1902. The fountain's stone dolphins, swans, and mermaids were cleaned and repaired, a new plumbing system was installed to recycle water, and period street lamps and historic paving patterns were added to complete the scene.

The restored Lion House is a vital part of Astor Court, which contains the most intact collection of Beaux Arts buildings in New York. Landmarked in 2000, the buildings and formal gardens form the historical heart of the Bronx Zoo and connect visitors with the Wildlife Conservation Society's birth in 1895.

Combined with the opening of Madagascar! in the Lion House, the Astor Court restoration marked an important stage in the Bronx Zoo Renaissance. This renovation project preserves the historic legacy of the institution while attending to the animal well-being, visitor experience, science education, and conservation values of the twenty-first century. In addition to providing spectacular and innovative wildlife habitats, the Lion House holds the distinction of being the first LEED-certified "green" landmark building.











### **UN** Exhibit

October 23, 2008—"Gateways to Conservation: Connecting People to Nature"—a collaboration between WCS and UNESCO (United Nations Education, Scientific and Cultural Organization)—opened at United Nations Headquarters in New York City to raise awareness about global conservation. This stunning photographic exhibit shows visitors the bounty of Earth's biodiversity and the two groups' conservation efforts to build a sustainable future for people and wildlife.

The exhibit displays a map that scientists from WCS and Columbia University's Earth Institute created to show the Human Footprint—a depiction of direct human influence on the planet's lands and waters. Using satellite imagery, census data, and computer mapping technology, the project shows that human activity impacts 83 percent of Earth's surface, mainly in the form of deforestation, urbanization, and road-building in wild areas.

"Gateways to Conservation: Connecting People to Nature" will be on tour in 2009–'10.



### Master's Degree Program in Conservation Education

Summer 2008—The Wildlife Conservation Society and Fordham University's Graduate School of Education launched a joint Master's degree program to train a new generation of science teachers. The institutions created a teacher education program that offers a specialization in adolescent biology and conservation life science. The program combines Fordham's core of pedagogy and the foundations of American education with access to WCS's world-class zoos and aquarium, scientists, and educators. Students split their time equally between Fordham's Lincoln Square Campus and the Bronx Zoo.

At a time when science education in the U. S. has reached a crisis point, educators are seeking engaging new ways of teaching this fundamental discipline. WCS brings the subject to life through its working scientists, and the zoos' and aquarium's wild animals and natural habitats provide direct, vivid illustrations of principles such as evolution and adaptation. Students graduate with a Master of Science in teaching from Fordham and eligibility for New York State teaching certification. WCS presented this program to U.S. policymakers as a model demonstrating the role of zoos and aquaria in federal education policy reform proposed in the No Child Left Inside Act.

## One WCS

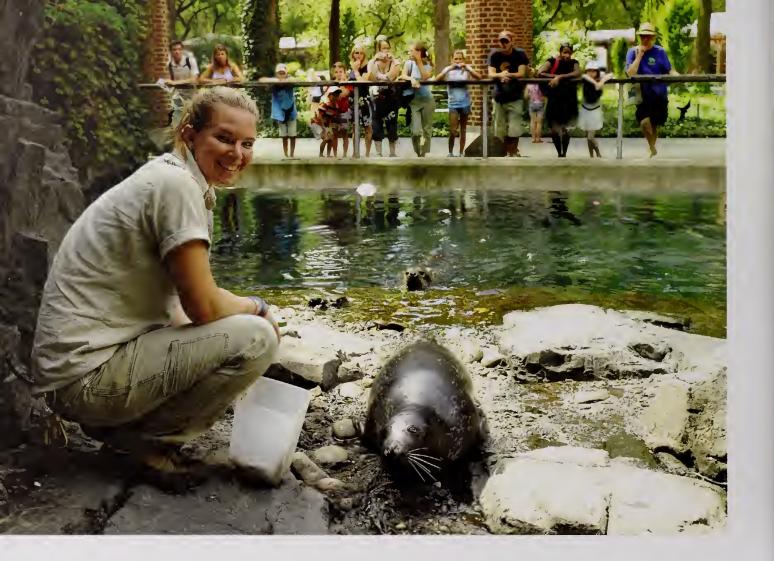
The story of the Wildlife Conservation Society begins in 1895, with a group of visionary conservationists. In the 113 years since then, WCS opened the Bronx Zoo, the New York Aquarium, and the Central Park, Queens, and Prospect Park zoos. It also launched the first zoo-based education program and field conservation projects in the far corners of the continents.

In 2008, we began to transform the organization into "One WCS," to ensure that the parks and the field work together for maximum impact. WCS's reach circles the globe and spreads into a wide variety of disciplines—from art to architecture to natural science. Each arm of the Wildlife Conservation Society works in the service of one mission: protecting wildlife and wild places.

At the base of our mission are four primary concerns: sustainable development and human livelihoods, global climate change, health and well-being, and natural resource use and exploitation. WCS addresses these issues through three main strategies: saving landscapes of global importance, connecting people to wild nature, and saving vulnerable species. The unique structure of the Wildlife Conservation Society allows it to approach conservation issues on many different levels.







WCS's work in Madagascar, an ecological wonderland off the eastern coast of Africa, shows how all of these elements can work together to preserve precious wildlife and important landscapes. A small block of rainforest on the island holds one percent of the world's biodiversity: The Makira Forest, in the northeastern region, is home to 22 species of lemurs, hundreds of species of birds, and thousands of species of plants. A community of 300,000 people also depends on the forest for clean water.

But like many of Earth's remaining wild places, Madagascar faces serious threats. Struggling to make a living from the lands around them, the local people have cleared much of Madagascar's native forest for rice farming and wood for fuel and construction. Each year, another 386 square miles of forest disappear. The destruction of Madagascar's forests endangers far more than the wildlife and humans living there. Scientists estimate that deforestation, particularly in tropical regions, produces 20 percent of the world's annual carbon emissions.

For more than 13 years, the WCS field staff have worked with the Government of Madagascar to establish protected areas such as the Makira Conservation Site and Masoala National Park. At the same time, they have worked with local communities to develop sustainable

income sources and land management practices. In June 2008, in Madagascar's capital Antananarivo, a major step was taken toward this goal. The President of Madagascar signed an agreement with WCS's Makira Carbon Company to sell carbon offset credits produced by the Makira Forest. Under this agreement, 9 million tons of carbon offsets created by the preservation of this forest will go on the market to fund the ongoing protection of the landscape.

That same month, WCS brought its message home to New York, with the opening of its new Madagascar! exhibit at the Bronx Zoo (see page 16). The amazing animals and reconstructed habitats of the exhibit bring its visitors into virtual contact with this distant landscape. Exhibition materials highlight the work that WCS has been doing in Madagascar, while educational outreach programs draw even more people into the issue, ensuring that conservation work continues.

#### Connecting People to Wild Nature

The Wildlife Conservation Society manages five urban wildlife parks in New York City. These Living Institutions include vast recreated habitats in the Bronx Zoo, more intimate animal encounters in Queens, Central Park, and



Prospect Park zoos, and the otherworldly glow of jellyfish and other sea creatures at the New York Aquarium. Each of these institutions offers families in the metropolitan area the chance to connect with wildlife.

Projects such as the Madagascar! exhibit and the Makira Carbon Agreement make a powerful impact and connection between our New York-based institutions and our work abroad. Six flamingo chicks hand-reared at the Bronx Zoo call attention to the Caribbean Flamingo Conservation Group, which the Department of Ornithology helped form this year to coordinate research efforts.

WCS joined zoos and aquariums around the country in highlighting 2008 as the Year of the Frog. Breeding programs and exhibits at the Living Institutions help raise visitors' awareness of the extinction crisis facing nearly half the world's 6,000 species of amphibians. And the Prospect Park Zoo is exhibiting a pair of Central Asian Pallas cats to bring attention to the habitat loss threatening small wild cats around the world.

As one measure to ensure that its park facili-



Opposite: Central Park Zoo Wild Animal Keeper Gretchen Stoddard uses behavioral enrichment with Herbie, a rescued harbor seal. This page, top: Participants in the WCS-Education Pablo Python Camp climb a "spider web." Above: Prospect Park Zoo Community Outreach Coordinator Audrey Lucas visits Brooklyn's Maple Street School.



ties promote its core mission, WCS completed an assessment of its own carbon footprint this year. This entailed calculating greenhouse gas emissions from its heating and power generation, purchased electricity, staff travel, and paper consumption.

The Carbon Footprint Project Team also developed initiatives to reduce the WCS footprint. They include the "green" building design of the Bronx Zoo's Eco-restroom and the Madagascar! exhibit. When the José E. Serrano Center for Global Conservation opens in spring 2009, it too, will include a green roof and water- and energy-efficient fixtures. The Living Institutions also collect animal waste for composting and have eliminated bottled water coolers for staff.

The extensive WCS education program focuses on our mission in schools and other education facilities around the country, engaging new generations of conservationists. In the New York City public school system, the Urban Assembly School for Wildlife Conservation—a partnership between WCS and the Urban Assembly—uses the Bronx Zoo to bring its academic curriculum to life. To learn about wetlands, for example, students at IS 135 met face to face with an American alligator and visited the mangrove forests in JungleWorld. This year—the school's first—launched with a class of sixth graders. The

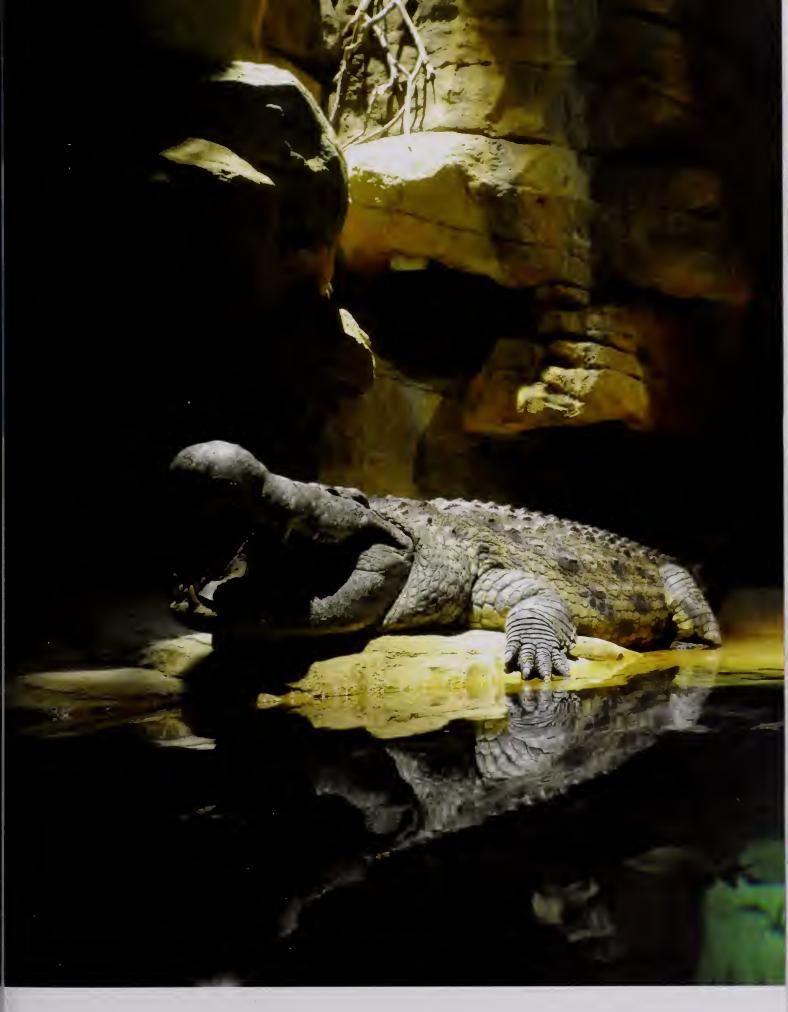
Above: Senior Trainer Guenter Skammel works with a California sea lion during the Aquatheater Sea Lion Show. Opposite: Nile crocodile Coty, named for Trustee Caroline Sidnam by her brother-in-law Renke Thye, inhabits a limestone cave in the new Madagascar! exhibit.

program will eventually grow to serve students through their senior year of high school.

Conservation education begins with teachers. Not every child can attend classes and programs in New York, so WCS goes the distance. This year, it provided training workshops for 1,200 teachers from around the country and training and curriculum materials to teachers in Canada and Puerto Rico. In addition to the new joint conservation education Master's degree program with Fordham University (page 21), WCS announced a three-year program to train pre-service teachers in conservation science at historically black colleges and universities.

#### Saving Landscapes of Global Importance

While its Living Institutions raise awareness of conservation issues in the New York region, WCS field projects continue to make progress toward long-term preservation of vulnerable species and landscapes globally. Sustained work with national and local governments can lead to



legislation that has tremendous impact on conservation.

For example, WCS began studying, training, and helping to influence conservation policy in Argentina in the 1970s. Its most recent Sea and Sky Initiative promotes sustainable management of the Patagonian Large Marine Ecosystem and identifies priority areas. One such site is the Burdwood Bank, a 694-square-mile, coral-rich area off Argentina's southern coast. This marine region serves as vital feeding grounds for whales, albatrosses, penguins, and sea lions and as breeding grounds for southern blue whiting and Fuegian sardines—important fishery species. On September 26, the Government of Argentina banned all commercial fishing activities in this critical area.

WCS-Cambodia continues to see results from a conservation project established in 2001. Working with the Ministry of Environment of the Royal Government of Cambodia, WCS engages former hunters and egg collectors in the vital task of protecting endangered waterbirds in the Tonle Sap region. Demonstrating the value of sustainable livelihoods for local communities, the group of reformed poachers have overseen significant increases in threatened birds such as the oriental darter and the painted stork. In recognition of this innovative effort, WCS-Cambodia won the United Nations Development Program's 2008 Equatorial Prize for the Tmatboey Community Protected Area Committee. Developing ecotourism to protect critically endangered bird species in the area, the group also generated revenue to reinvest in water and sanitation, roads, and schools.

#### One World One Health

The Wildlife Conservation Society believes the health of humans, wildlife, domestic animals, and the ecosystem are profoundly interconnected. WCS has coordinated its efforts under the umbrella of the One World One Health program. Commitment to preserving wildlife demands a serious investment in the health and well-being of wild and domestic animals at home and abroad.

GAINS (Global Avian Influenza Network for Surveillance) tracks wild birds to monitor the spread of deadly avian flu. Funded with help from the U. S. Agency for International Development and the U.S. Centers for Disease Control and Prevention, GAINS collects information to better understand avian virus strains and their transmission. With extensive networks in place to catch and release wild birds, partners in the GAINS program gather and analyze biological samples. During the year, GAINS sampled 444 migratory shorebirds of 19 species in Indonesia, free-ranging migratory birds and tree sparrows in the Ben Tree province of Vietnam, wild waterbirds in 33 markets across Vietnam, and birds from 13 Cambodian provinces. Combining tens of thousands of

such samples with census data from over 105 million bird observations as well as migratorty routes, GAINS maps the locations of influenza outbreaks and assesses how they spread. It is one of the few global disease surveillance projects to focus on the movement of zoonotic diseases between wild and domestic animals and people.

To help ensure the health of animals at the WCS Living Institutions, the New York Aquarium opened its new Aquatic Animal Health Center in April. The 15,000-square-foot medical and research facility provides state-of-the-art examination and surgical rooms to treat 11,300 animals of 380 species. It includes a pharmacy, storage for biological specimens, a decontamination room, and a kitchen for preparing foods for animals that range from tiny fish to giant walruses. A 30-foot-diameter pool can accommodate sharks, turtles, dolphins, and small whales. The clinical laboratory offers equipment for hematology, microscopy, and water quality analysis.

The 2008 edition of the WCS biennial publication State of the Wild: A Global Portrait of Wildlife, Wildlands, and Oceans focused on One World One Health. Published in partnership with Island Press, State of the Wild features essays on emerging issues and new solutions and techniques for conservation and catalogues for current research and rulings. This year marked the second edition of this publication.

#### Gateways to Conservation

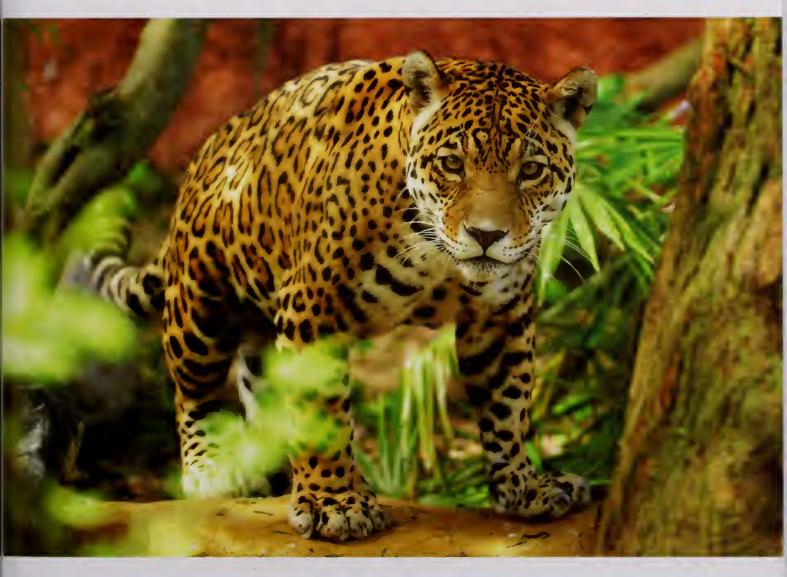
The \$650 million Gateways to Conservation campaign, launched in December 2006, is the largest and most comprehensive fund-raising program WCS has ever undertaken.

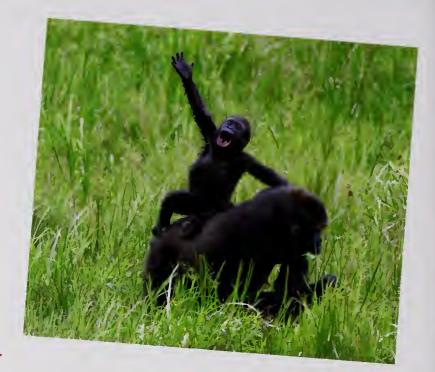
To date, campaign funds have helped transform the Lion House into the eco-friendly Madagascar! exhibit and restored the rest of Astor Court. It supports the José E. Serrano Center for Global Conservation and the renovation of the Bronx Zoo's Wildlife Health Center. The campaign is funding infrastructure improvements at the New York Aquarium and a new shark exhibit. In the field, Gateways will provide funding to protect more than 200 million acres of wild lands on four continents, including Makira Forest in Madagascar and Nagarahole National Park in India.

The projects this campaign supports stretch across disciplines, from architecture to veterinary science to education to international development. It keeps the Living Institutions on the cutting edge of exhibit design and animal welfare. It funds the education programs that, since 1929, have spread the WCS lessons to the public. It funds fieldwork that informs the zoos and aquarium at home in New York and helps to protect the world's wild places. It links every department into the vision of "One WCS."

Right: WCS-Ecuador field biologist Javier Torres monitors jaguars (below) and other wildlife that compete with humans for the same space and natural resources. Great cats and rare canids are severely threatened across their ranges due to habitat loss, illegal hunting, and disease. WCS has been working to create a new fund to protect more than a dozen of these species, which would be managed by the U.S. Fish and Wildlife Service. The 111<sup>TH</sup> Congress will consider the Great Cats and Rare Canid Act put forth by Senator Tom Udall, with the support of Representaive Jay Inslee, and the International Conservation Caucus.







## Projects in the Field

#### **AFRICA**

#### Cameroon

Status and conservation of Cross River gorillas in the Cameroon Highlands. A. Nicholas, Y. Warren,

Management of the Kagwene Gorilla Sanctuary.A. Nicholas, Y.Warren,A. Nichanji

Management of Mbam-Djerem National Park. R. Fotso, B. Fosso, B. Pouomegne

Large mammal surveys and bushmeat studies around Mbam-Djerem National Park. R. Fotso, F. Maisels

Support for law enforcement of bushmeat and illegal hunting in and around the Mbam-Djerem National Park. R Fotso, B Fosso, D. Nzouango

CAMRAIL: Support of law enforcement of bushmeat transport on the railway. R. Fotso

Wildlife and human impact monitoring, Mbam-Djerem National Park. E Maisels, R. Fotso

Wildlife and human impact monitoring, Takamanda Planned National Park. F. Maisels, Y.Warren, H. Mboh, A. Nichols, R. Fotso

Advice on general monitoring and survey methodology to WCS Cameroon. F. Maisels.

Management of the proposed Deng Deng Gorilla Sanctuary, R. FOTSO

Status and conservation of the western lowland gorilla in the proposed Deng Deng Gorilla Sanctuary R. Fotso, Y.Warren, F. Maisels

Epizootic risk assessment of the wildlife/livestock interface in Lobeke National Park and neighboring hunting concession in Southeast Cameroon.M. Kuwong

Wild birds and infectious diseases.T. Dietsch

Cross River gorilla preventive health program at Kagwene Gorilla Sanctuary.K. Cameron, A. Nicholas,Y.Warren

#### Central African Republic

Dzanga forest elephant demographics and social dynamics.A.Turkalo

Research on the use of elephant infrasound as a method of censusing in forests (Cornell University).A.Turkalo

#### Chad

Conservation of and law enforcement monitoring for the elephants of Zakouma National Park. D. Potgieter, J. M. Fay, J.P. Froment

#### Congo Republic

Nouabalé-Ndoki National Park project (NNNP): M. Gately, E. Stokes, R. Ledauphin, H. Thomas, D. Dos Santos

Goualougo Triangle great ape project (NNNP): D. Morgan, C. Sanz, E. Stokes, M. Gately, D. Dos Santos

Mbeli Bai gorilla social dynamics project (NNNP): T. Breuer, E. Stokes, M. Gately, D. Dos Santos

Mondika gorilla habituation project: P. Mongo, H. Thomas, E. Stokes, M. Gately

Conkouati-Douli National Park project: H. Vanleeuwe, G. Bonassidi

Bateke Plateaux Conservation Project N. Mabiala, P.Telfer

Bateke Plateaux elephant project: C. Inkamba,

N. Bout, N. Mabiala

Nouabalé-Ndoki National Park buffer zone project. J. Poulson, C. Clarke, M. Dripchack, J.C. Dengue

Odzala-Kokoua National Park buffer zone project: R. Molanga, P. Ngeumbe

Lac Tele Community Reserve project. F.Twagirashyaka

Great ape preventive health program. K. Cameron, P. Reed, A. Ondzie, B. Z. Nkouantsi, H.Thomas, T. Breuer, P. Mongo

Sustaining great ape health in the Republic of Congo.A. Ondzie, B. Z. Nkouantsi, K. Cameron, T. Reed

Implementing urgent measures for the surveillance and protection of great apes in northern Congo in response to recent Ebola outbreaks. K. Cameron, A. Ondzie, B.Z. Nkouantsi, T. Reed

Epizootic risk assessment of the importation of livestock into Sangha Province, Congo. A. Ondzie, B. Z. Nkouantsi, K. Cameron, T. Reed.

Avian influenza monitoring mission, Lac Tele Reserve and Mont Fouari Faunal Reserve. H. Rainey, J. Mokoko Ikonga, D. Dos Santos, K. Cameron

Great ape heath assistance to
John Aspinall Foundation
(Gorilla Protection Program).
K. Cameron, A. Ondzie

Great ape health assistance to Jane Goodall Institute (Tchimpounga Chimpanzee Rehabilitation Centre). K. Cameron

Wildlife health monitoring network. K. Cameron, A. Ondzie, T. Reed, B. Z. Nkouantsi

#### Democratic Republic Of Congo

Okapi Faunal Reserve and community management zoning project. E. Brown, B. Ntumba

Ituri Forest Research and Training Center (CEFRECOF). E. Brown

Botanical exploration of the Okapi Faunal Reserve. C. Ewango

Healing the Rift: Peace-building in and around protected areas in Democratic Republic of Congo's Albertine Rift (Kahuzi-Biega National park and Itombwe components). F.Amsini, D. Kujirakwinja

Large mammal surveys in Kahuzi Biega National Park. F.Amsini, A. Plumptre, D. Kujirawinja

Large mammal reconnaissance survey in abandoned Upemba and Kundelungu National Parks in Southeast DRC. H. van Leeuwe, R.Tshombe

Itombwe Massif conservation project: delimitation and zoning of the Itombwe Natural Reserve for protection of great apes. R. Mwinyihali, R.Tshombe

Preliminary surveys of chimpanzees in eastern Ituri Forest J-R Makana

Developing a park-wide monitoring system with rangers in Virunga National Park. D. Kujirakwinja, A.]. Plumptre

Support to park management planning, park management and transboundary collaboration with Uganda, D. Kujirakwinja

Socio-economic surveys in Misotschi-Kabogo region of SE DRC. D. Kujirakwinja,A.J. Plumptre Large mammal surveys in the Salonga Landscape. I. Liengola, F. Maisels

Conserving endangered bonobos in the Tshuapa-Lomami-Lualaba Landscape, Democratic Republic of Congo. I. Liengola, B. Maisels

Land use planning, conservation and forestry in the Ituri Landscape. R. Mwinyihali, E. Brown, J-R Makana

Floristic inventories and measurement of carbon in Salonga National Park and surrounding forests. J-R Makana, C. Ewango

Health protection and health monitoring program for the recovery of gorillas and chimpanzees in Parc National Kahuzi Biega. K. Cameron, A.Yang, M. Cranfield, J. Hart

#### Egypt

Water bird censusing and infectious disease surveillance.W. Hagemeijer, H. Barakat, M. El Azzouni, I. El Said Ahmed

#### Gabon

Bateke National Park project. S.N. Esseng

Ivindo National Park project. M. Mengueeko

Waka National Park project. G. Abitsi

Birougou National Park project. N. Moukoumou

Loango National Park

Mayumba National Park

project. R. Parnell Monts de Cristal National

Park project. M. Hega Sea turtle conservation and

research project. A. Formia

- Development of pilot ecotourism initiatives for Gabon's parks. L.White
- Tackling Gabon's bushmeat trade. M. Starkey
- Supporting the President's
  Vision for the National
  Parks, L. White
- Wildlife monitoring of key populations across Gabon. B. Maisels
- Sustaining great ape health in Gabon.T. Reed, I. Bedjabaga, K. Jeffery
- Advances in protecting apes against Ebola.T. Reed, I. Bedjabaga, K. Cameron, E. Leroy, T. Giesbert
- Mandrill health surveillance.T. Reed, K. Jeffery

#### Ghana

Wild bird and infectious disease surveillance. A. Townsend Peterson

#### Ivory Coast

- Conservation of West African manatees and Fresco Lagoon complex. A. Kouadio
- Chimpanzee, elephant, pygmy hippo surveys in Azagny National Park and Port Gaultier Forest complex.A. Kouadio

#### Kenya

- Laikipia predator project:
  Conservation of large
  carnivores in livestock
  areas, mitigating humanpredator conflict. L. Frank
- Kilimanjaro lion conservation project. L. Frank
- Lion Guardians. L.
- Conservation of African wild dogs in the Samburu-Laikipia area. R. Woodroffe
- Evaluating the efficacy of different doses of rabies vaccine in African wild dogs. P.Thomas

#### Madagascar

- Masoala National Park conservation project. N. Blondel, H. Crowley, L. Andriamampianina
- Protection of Makira Forest through the creation of a new conservation site. C. Holmes, H. Crowley, L.Andriamampianina, J. Jaozandry
- Freshwater fish in-situ and ex-situ conservation. P. Loiselle
- Conservation of humpback whales and marine mammals in Antongil Bay, H. Rosenbaum,Y. Razafindrakoto, S. Cerchio Conservation of the radiated

- tortoise and spider tortoise and the habitat in southern Madagascar. H. Randriamahazo, R. Fanazaya
- Ambatotsirongorongo community-based natural resource management project L.Andriamampianina, N. Ramasinoro
- Capacity-building and training program; education and training modules for conservation biology for university and government institutions. H. Crowley,T. Rahagalala, L. Andriamampianina
- Support to Madagascar government's national conservation planning. C. Holmes, H. Crowley, L.Andriamampianina, H. Randriamahazo
- Support to the Madagascar National Parks Service: Business plans for parks, ecological monitoring, and sustainable finance mechanisms. C. Holmes, H. Crowley, R. Victurine
- Promotion of ecotourism in Masoala and Andohahela national parks. H. Crowley, L.Andriamampianina,
- Conservation Cotton in Madagascar: creating a triple bottom line with benefits for local communities, local and national economy, and globally important environment. H. Crowley, N. Razafintsalama, L. Andriamampianina, C. Holmes
- Réseau pour la Biodiversité de Madagascar (ReBioMa). C. Kremen, A. Razafimpahanana,A. Rakotomanjaka, R. Rajaoson.
- Marine and coastal zone management in the Antongil Bay. H. Randriamahazo, B. Randriamanantsoa, S. Randriamaharayo
- Andavadoaka Marine Protected Area project. H. Randriamahazo, F. Ramananjatovo
- National and site-based environmental education program. H. Crowley, O. Rasoamandimby, C. Holmes
- Veterinary response to a melonheaded whale (Peponocephala electra) mass stranding event. P. Calle, D. McAloose, C. McClave, M. Uhart

#### Mozambique

AHEAD (Animal Health for the Environment And Development) — Great Limpopo Transfrontier Conservation Area Program. S. Osofsky, M. Kock, D. Cumming, M. Murphree, and regional colleagues Wild bird censusing and infectious disease surveillance. G. Cumming, M. Kock, K. Smith

#### Nigeria

- Status of Cross River gorillas in south east Nigeria. A. Dunn. Status of forests, gorillas,
- Status of forests, gorillas, other primates, in eastern Nigeria. A. Dunn.
- Wild bird censusing and infectious disease surveillance.T. Dodman, W. Hagemeije

#### Rwanda

- Primate habituation and eco-tourism development in Nyungwe National Park. I. Munanura, N. Chao, J. Easton, N. Ntare, Felix Mulindahabi, N. Barakabuye
- Building conservation capacity and training for park personnel in tourism, GIS, ranger-based monitoring and data collection. Bill Weber, N. Barakabuye, N. Chao, F. Mulindahabi,
- Transboundary coordination between Rwanda and Burundi in the Nyungwe-Kibira Landscape. N. Barakabuye
- Long-term biodiversity monitoring for conservation planning and park management. F. Mulindahabi, N. Ntare, J. Easton, N. Chao, A. Plumptre
- Supporting Nyungwe National Park management and conservation policies development. N. Barakabuye, B. Weber, N. Chao, F. Mulindahabi.
- Community conservation and outreach including sustainable income generation and alternative livelihoods, alternative energy sources, and beekeeping. N. Barakabuye, I. Buvumuhana, V. Hakizimana, N.Chao.
- Forest restoration and carbon offset programs. N. Barakabuye, F. Mulindahabi, R. Victurine, B. Weber.

#### South Africa

- Wild bird censusing and infectious disease surveillance. G. Cumming, M. Kock, K. Smith
- Wild bird and infectious disease surveillance. A. Townsend Peterson
- Climate Change, Health, Biodiversity, and Crisis Working Group — Collaborative project with Southern African Sustainable Use Specialist Group under NORAID funding, M. Kock, S. Anstey

Elephant satellite telemetry regional work with Conservation Ecology Research Unit (CERU), University of Pretoria. M. Kock, R. van Arde

#### Sudan

Wild bird censusing and infectious disease surveillance.T. Dodman, W. Hagemeijer

#### **Tanzania**

- The Southern Highlands conservation program.T. Davenport, N. Mpunga, S. Machaga, D. De Luca
- The Tarangire elephant/ Simanjiro project. C. Foley. L. Foley, L. Munishi
- National elephant conservation project. C. Foley
- The Ruaha Landscape Program. B. Mbano,D. Mutekanga
- Tanzania mammal atlas project and carnivore programs. S. Durant, C. Foley, A. Lobora, S. Mduma
- The Zanzibar forest conservation project. K. Siex, S. Fakih
- The GIS and remote sensing project. G. Picton Phillipps
- Postgraduate Scholarship Program.T. Davenport
- National corridor conservation Project.T. Davenport
- National herpetology project.T. Davenport, M. Menegon
- Support to Tanzanian NGOs and CSOs. C. Foley, T. Davenport
- Aerial services program. D. Moyer
- AHEAD (Animal Health for the Environment And Development) - Assessment of pastoralism and livestock policies. A.Williams, et al.
- Wild birds and infectious diseases. N. Baker, L. Baker
- HALI Project (Health for Animals and Livelihood Improvement), Rungwa-Ruaha ecosystem. M. Kock (on behalf of AHEAD), P. Coppolillo, D. Clifford, D. McAloose, et al.

#### Uganda

- Wildlife landscapes and development for conservation in northern Uganda. E. Bean, J. Broekhuis, J. Bemigisha, S. Kato, A. McNeilage
- Mitigating the impacts of oil exploration on biodiversity conservation in Uganda.

  I. Owiunji, A. J. Plumptre,
  J. Broekhuis, R.Victurine,
  A. McNeilage, E. Bean
- Conservation of the mountain gorilla population in Bwindi Impenetrable National

- Park.A. McNeilage
- Development of the Institute of Tropical Forest Conservation in Bwindi Impenetrable National Park.A. McNeilage, D. Sheil, M. van Heist
- Monitoring the impact of conservation and development projects in western Uganda.A. McNeilage, S. Nampindo, A.J. Plumptre, G. Nangendo, S. Ayebare
- Mentoring fellowship program to reduce illegal bushmeat exploitation in eastern Africa.W. Olupot
- Understanding the trade in bushmeat in Uganda.W. Olupot
- Lion conservation in Queen Elizabeth National Park. A.J. Plumptre, J. Ziwa
- Building the capacity of Uganda Wildlife Authority in monitoring, research, and adaptive management. A.J. Plumptre
- Transboundary collaboration for protected areas in between Uganda Wildlife Authority and Institut Congolais pour la Conservation de la Nature in Democratic Republic of Congo. A. Plumptre, I. Owiunji, D. Kujirakwinja
- Biological surveys of the Albertine Rift forests to establish zoning plans for the forests.A. Plumptre, I. Owiunji, D. Kujirakwinja
- Biodiversity: Ecological processes, evolutionary mechanisms, and capacity building. C. Chapman, L. Chapman
- The ecology of disease transmission: Implications for primate conservation in Kibale National Park, I. Rwego
- Red colobus ecology and health.C. Chapman,T. Gillespie,T. Goldberg, K. Cameron
- Elephant satellite telemetry work with the Uganda Program. M. Kock, Uganda colleagues (WCS and UWA)

#### Zambia

- COMACO Newsletter, published monthly at http://www.itswild.org/ newsletter/subscribe
- Private sector models for poverty reduction and applications to conservation.D. Lewis
- Economic costs of food aid relief — Past, present and future scenarios for Luangwa Valley, D. Lewis
- COMACO Business Plan, collaborative paper by Haas Business School and WCS

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- Transforming poachers in Luangwa Valley: A cost benefit analysis. V. Saudubray
- COMACO business
  performance audit by
  Haas Business School.
- Community markets for conservation and rural livelihoods (COMACO). D. Lewis, B. Siachoono, R. Nabuyanda, N. Tembo, M. Matokwani, J. Phiri, W. Daka, M. Kabila, M. Moonga, H. Mseteka, J. Nyirenda, S. Osofsky, A. Travis
- Database management for a multi-sector approach to wildlife conservation. D. Lewis, M. Kabila, M. Moonga,
- Conservation through
  "Food-for-better-farming"
  initiative. D. Lewis, N.
  Tembo, J. Phiri, A.Travis
- Poacher/hunter-to-farmer transformation program. D. Lewis, N. Tembo.
- Community expeditions in African culture and wilderness—living ecotourism. D. Lewis, C. Ngoma
- Nyamaluma College community-based training and land-use planning/ African College for CBNRM. D. Lewis, N.Tembo
- Ecology and deterrence of crop-raiding elephants. F. (Loki) Osborn, M. Gravina
- Developing a participatory socio-economic model for food security, improved rural livelihoods, watershed management, and biodiversity conservation in southern Africa. D. Lewis, A. Travis, A. Torres, S. Osofsky, and COMACO colleagues

#### Zimbabwe

- Wild bird censusing and infectious disease surveillance. G. Cumming, M. Kock, K. Smith
- Dangerous drugs wildlife capture and handling course. M. Kock, M. Atkinson, D. Meltzer, R. Burroughs, and colleagues

#### Regional

- Range-wide priority-setting for African cheetahs and wild dogs. S. Durant, R. Woodroffe, K. Minkowski, M. Parker, E. Sanderson
- Conservation of forest elephants in the Congo Basin. S. Blake, F. Maisel. S. Strindberg
- Wildlife monitoring capacity-building in central Africa. F. Maisels
- Ape survey and monitoring guidelines project (Species Specialist Group:

- IUCN). F. Maisels
- Census of the mountain gorillas of the Virunga volcanoes (Rwanda, Uganda, DR Congo). A. McNeilage, M. Gray, K. Fawcett, M. Robbins, A. Plumptre
- Central African Forestry
  Program and long term study
  of botanical plots. J.R Makana
- Satellite image analysis of the Albertine Rift to assess forest change since the mid-1980s.A. Plumptre, N. Laporte
- Trinational park monitoring: Congo, CAR, Cameroon (WCS/WWF/USAID). A. Turkalo, H.Thomas, Y.Warren
- Conservation Flight Program. D. Moyer
- GIS and remote sensing support for Africa. G. Picton-Phillips
- Climate change assessment in the Albertine Rift, G. Picton-Phillips, A. Seimon
- Conservation finance program. R. Victurine
- Deterrence of crop-raiding elephants, human/elephant conflict mitigation, and alternative incomes for farmers living with elephants. F. (Loki) Osborn, M. Gravina of Elephant Pepper Development Trust
- Survival strategies of African elephants across their ecological range. I. Douglas-Hamilton, S. Blake, S. Strindberg, J. Ferwerda, M. Henley, S. Henley, FVollrath

#### **ASIA**

#### Afghanistan

- Wildlife surveys in the Pamirs. B. Habib, Z. Moheb, S. Naqibullah
- Marco Polo sheep research project. R. Harris, J. Winnie
- Four-country transboundary protected area initiative (Afghanistan, China, Pakistan and Tajikistan). G. Schaller, P. Zahler, J. Wingard
- Community conservation and ecotourism in Wakhan, J. Mock, I. Ali, K. O'Neil, A. Simms
- Rangeland assessments in Afghanistan. D. Bedunah
- Hazarajat Plateau conservation initiative. C. Shank, A. Alavi
- Wildlife-livestock ecosystem health in the Pamirs. S. Ostrowski, A. Rajabi, H. Noori, M. Hafizullah. A. Madad
- Eastern forests assessment. S. Ostrowski, D. Ismail, D. Farid, D. Ali, D. Rita, M. Karlstetter
- Eastern forests community conservation. K. Stevens, Nuristani Biodiversity legislation and

- policy. J. Wingard, M. Johnson, M. Karlstetter, A. Simms
- GIS landscape analyses. E. Delattre, H. R. Rahmani, R. Sanger
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Consolidation of the control and monitoring system of the Yasuni National Park and implementation of the YNP Interpretative Center.V. Utreras, E. Suarez, E. Total, R. Cueva, I. Torres, D. Naranjo

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Training for wild bird captures and disease surveillance. M. Uhart, P. Beldomenico, M. Romano, H. Ferreyra, J. Baroch, L. Mauco, E. Bremer, G. Castresana, S. Zack, C. Sanchez, A. Farmer.

### El Salvador

Wild bird and infectious disease surveillance. A. Townsend Peterson

### Falkland Islands

Water bird censusing and infectious disease surveillance. M. Uhart, F. Quintana, N. Huin, Z. Luxton, G. Munro, W. Karesh

### Guatemala

Community-based conservation in Uaxactun. R. McNab,
J. Zetina, A. Luna

Maya Biosphere living landscape program. R. Garcia, V. Hugo Ramos, R. McNab

Strengthening of Asociación Balam R. McNab, B. Castellanos, J.M. Castillo, R. Peralta, A. Vasquez

Scarlet macaw conservation. R. Garcia, G. Ponce, R. McNab, M. Cordova

Strengthening local capacity for improved governance in the eastern MBR. J. Radachowsky, R. McNab, V. Hugo Ramos

Fire prevention and control. L. Romero, R. McNab

Jaguar population estimation. R. Garcia, J. Moreira, V. Hugo Ramos

Jaguar conflict reduction.
J. Soto, R. Garcia

Biological monitoring in the Maya Biosphere Reserve. V. Hugo Ramos, R. Garcia, G. Ponce, J. Moreira Participation in and development of veterinary protocols for scarlet macaw

development of veterinary protocols for scarlet macaw (Ara macao) recovery program. B. Raphael, N. Clum

program. B. Raphael, N. Clui Immobilization of white-lipped peccaries and training of local profesionals. R Nallar

### Mexico

Wild bird and infectious disease surveillance. A Townsend Peterson

#### Port

Wildlife conservation in the Peruvian Amazon of Loreto. R. Bodmer, P. Puertas, M. Painter, M. Antúnez, Z. Valverde.

Technical support to Tambopata protected areas complex authorities. R. Wallace

Training for wild bird captures and disease surveillance. M. Uhart, P. Beldomenico, M. Romano, H. Ferreyra, J. Baroch, L. Mauco, E. Bremer, G. Castresana, S. Zack, C. Sanchez, A. Farmer

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### Venezuela

Fish community composition and dynamics in the Caura River watershed. C. Bertsch, F. Daza. Fundación LaSalle de Ciencias Naturales.

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Ecology and habitat use of spectacled bears. I. Goldstein

### Regional

Amazon conservation. M. Painter, F. Marques, E. Venticinque

Flamingo ecology and conservation. F.Arengo, P. Marconi, P. Gandini, O. Rocha, Grupo para la Conservacion de Flamencos

Conservation science training. P. Feinsinger

Conservation of the Mesoamerican Biological Corridor A. Carr III

Jaguar conservation program small grants. J. Polisar

Paseo del Jaguar: Jaguar Corridor Project.A. Rabinowitz, L. Hunter, J. Polisar, K. Marieb, R. Salom, L. Maffei, N. Williams, A. Carr III

Statistical design and analysis of biological monitoring programs for conservation management. F. Marques, S. Strindberg

Wild bird censusing and infectious disease surveillance.EPIC,A. Brown, N. Collier

### MARINE SEASCAPE

### Glover's Reef Atoll, Belize

Belize coral reef monitoring and evaluation. T. McClanahan

Building a constituency for marine conservation in Belize. J. Gibson, R. Graham, R. Coleman

Conservation of spawning aggregations on the Mesoamerican Reef. J. Gibson, R. Coleman, V. Burns

Coral reef ecology in the Caribbean. B. Steneck

Glover's Reef living seascape: Safeguarding marine resources and rural livelihoods in Belize, J. Gibson, R. Coleman, V. Burns, R. Coleman, S. Strindberg

Glover's Reef Marine Research Station (GRMRS) – A resource for greater understanding of the Mesoamerican Barrier Reef. A. Carr III, J. Gibson, S. Zelaya, D. Wesby, R. Coleman, A. Tilley

Osprey management in Belize: Gardening an uncommon, possibly threatened breeding Bbird to learn its local ecology. P. Spitzer, N. Clum

Promoting sustainable fisheries through demonstration of Glover's Reef Marine Reserve. J. Gibson, C. Acosta, R. Coleman, D. Wesby

### Vatu-I-Ra Seascape, Fiji

Fiji's Vatu-i-Ra and Cakau Levu Reef seascape project: An ecosystem-based approach for managing tropical coastal. K. Walls, S. Jupiter, M. Callow

Marine ecosystems, in partnership with WWF and WI-O. M. Callow, S. Jupiter, S. Dulunaqio, I. Qauqau, T. Tui, A. Patrick, W. Moy Houng Lee, W. Naisilisili

Building successful and effective management in Fiji's Macuata and Kubulau MPA networks, K, Walls

Developing a generalizable method for adaptive management and protection from climate change in mangrove and coral reef ecosystems. K. Walls Strengthening the science behind ecosystem-based management in Fiji, especially ecosystem functionality and connectivity (Stavros S. Niarchos Fellowship in Marine Conservation) D. Egli

Invasive fire ant awareness for Customs and Quarantine personnel of Pacific Island nations. K.Walls, A. Caginitoba, M.Tokotaa

Drosophilidae (Diptera), Staphylinidae (Coleoptera), and termites (Isoptera) of Fiji (Vanua Levu), in partnership with American Museum of Natural History. K. Walls

Indentification of insect fauna from a selection of vegetation habitat types at Kubulau district, Vanua Levu, Fiji: in partnership with Bishop Museum. K. Walls

Ecosystem-based marine management—strategic planning, and conceptual modeling workshop. M. Callow, D Wilkie

### Karimunjawa Marine National Park & Aceh, Indonesia

Coral reef monitoring and technical support in Aceh, Indonesia. S. Campbell

Promoting effectiveness of MPA management in Indonesia. S. Campbell

Rebuilding effective marine management at Karimunjawa National Park. S. Campbell

Coral reefs of northern Sumatra: rebuilding local livelihoods and protecting outstanding seascapes. S. Campbell

Building collaborative conservation management in Karimunjawa National Park, Indonesia, S. Campbell

### Kavieng Seascape, Papua New Guinea

Conservation of coastal marine ecosystems in Papua
New Guinea. H. Perks

Coral harvesting for betel-nut lime production. H. Perks

### Antongil Bay, Madagascar

Conservation and sustainable resource use in the Antongil landscape of Madagascar. H. Randriamahazo, B. Randriamanantsoa

Development of a network of marine protected areas on the west coast of Madagascar to anticipate and mitigate the impacts of climate change on coral reefs. C. DeFontaubert, H. Randriamahazo, T. McClanahan, S. Cerchio, N. Muthiga, H. Crowley

### MARINE OCEAN GIANTS

#### Marine Mammals

An integrated approach to humpback whale and marine mammal research and conservation:
Photographic identification, conservation genetics, acoustics, GIS analysis, satellite telemetry, and ecotourism. H. Rosenbaum, Y. Razafindrakoto, S. Cerchio, N. Andrianarivelo

Arctic bowhead whales.

Assessing the impacts hunting and by-catch on small cetaceans in the southwestern region of Madagascar. S. Cerchio, Y. Razafindrakoto, N.Andrianarivelo, H. Rosenbaum

Minimizing potential impacts to marine mammals of Angola: Research and conservation of dolphins, whales, and manatees. H. Rosenbaum, T. Collins, S. Cerchio

Building capacity to develop and manage Myanmar's protected areas. B. Smith

Cetaceans of Bangladesh:
Conserving a regional
hotspot of species diversity
and abundance with
local communities and
institutions. B. Smith

Strengthening integrative research and education components of a programmme to conserve cetacean diversity in Bangladesh. B. Smith

Cetacean conservation and research in the Gulf of Guinea.T. Collins, L. Keith, H. Rosenbaum.

Defining donservation units for humpback dolphins throughout their range (Sousa spp.). H. Rosenbaum

Cetacean surveys for sound management in the Daymaniyat Islands, Sultanate of Oman Marinabe Protected Area sustainable development project.T. Collins, H. Rosenbaum

Determining conservation units and species/population relationships among cetaceans throughout their range. H. Rosenbaum

Artic bowhead whales and the utility of historical samples in investigating the impacts of climate change on cetacean demography. H. Rosenbaum

Developing sustainable conservation-oriented whalewatching. Y. Razafindraktoto, S. Nguessono, N. Andrianarivelo, S. Nguessono, S. Cerchio, T. Collins, H. Rosenbaum

Establishment of a protected area for Irrawaddy dolphins and a human-dolphin cooperative fishery in the Ayeyarwady River of Myanmar. B. Smith

Field Guides: Camprehensive Guide ta Marine Mammals af Madagascar and the sauthwestern Indian Ocean and a Comprehensive Guide ta Marine Mammals of the Gulf of Guinea. H. Rosenbaum, Y. Razafindrakoto S. Cerchio, T. Collins

Research and conservation of Atlantic humpback dolphins off the west coast of Africa.T. Collins, H. Rosenbaum

Application and implementation of conservation, ecotourism, and marine protected areas for whales and dolphins in northerwestern Madagascar. S. Cerchio, M. Mendez, N. Andrianarivelo, H. Rosenbaum

The history of whale population before whaling: Re-evaluating pre-exploitation population estimates and current recovery trends in the context of management at The International Whaling Commission. H. Rosenbaum

### Sea Turtles

Ecology and migration of Bocas del Toro sea turtles. A. Meylan, P. Meylan

The Gabon Sea Turtle
Partnership for Leatherback
Research and Conservation,
2007 – 2008.A. Formia

Conservation of the hawksbill rookery in the Pearl Cays, Nicaragua. C. Lagueux, C. Campbell, W. McCoy

Conservation of marine turtles on the Caribbean coast of Nicaragua. C. Lagueux, C. Campbell Conservation of marine turtles in Angola.A. Formia, M. Ferreira, A. Nogueira, and H. Rosenbaum

Enhancing sea turtle conservation in Belize. R.Coleman, C. Campbell

Sea turtle conservation in Congo, H. van Leeuwe

Technical assistance for sea turtle research and conservation on the Gulf of Guinea.A. Formia

### Sharks

Conservation of sharks at Lighthouse Reef Atoll and its marine protected areas. R. Graham

Characterizing habitat use and movement patterns of juvenile goliath grouper in Payne's Creek National Park. R. Graham

The Marine Meganet:
Acoustically tracking
megafauna (whale sharks,
mantas, reef-associated
sharks) in the western
Caribbean, Gulf of Mexico.
and the Western Indian
Ocean. R. Graham

Population abundance and movement patterns of whale sharks in Madagascar. R. Graham

Assessing the bioaccumulation of methylmercury in Belize's top marine predators.
R. Graham, D. Evers

Madagascar shark conservation.V. Ramahery, B. Randriamanantsoa Sturgeon

Research for the recovery of Atlantic sturgeon in the Hudson and Altamaha rivers. D. Erickson

### MARINE CONSERVATION AND CORAL REEF RESEARCH

WCS global marine conservation strategic planning initiative. C. Recchia, L. Lauck

Mapping the Marine Human Footprint E. Sanderson, C. Recchia, L. Lauck, C. D'Agrosa.

Coral reefs and climate change. A. Baker

Conservation research on coral reefs.T. McClanahan

Effects of bleaching on coral and fish communities in the western Indian Ocean.T. McClanahan

Global coral reef conservation program.A. Baker, S. Campbell, T. McClanahan, K. Walls. H. Perks

The effectiveness of communitybased organizations in managing coastal resources: Case study in the western Indian Ocean.T.McClanahan.

Enhancing community capacity for marine conservation in Kenya. N. Muthiga

### NORTH AMERICA

Canada

Conservation planning and local



- community engagement in Ontario's Northern Boreal Forest, J. Ray, J. McDermid
- Impact of development on freshwater fish in Ontario/ Manitoba Northern Boreal Forest J. McDermid
- Genetic structure of lake sturgeon populations. J. McDermid
- Wolverine and caribou research, conservation, and recovery in northern Ontario. J. Ray
- Canada lynx connectivity at the southern edge of the range limits. J. Ray
- Boreal forest caribou critical habitat and conservation. J. Ray
- Building capacity to use GIS as a tool for landuse planning among Ontario's Northern First Nations. G.Woolmer
- Trans-boundary conservation planning in the Northern Appalachians. G Woolmer
- Big animals and small parks: implications of wildlife distribution and movements for expansion of Nahanni National Park Reserve. J. Weaver
- Role of beaver in ecosystem resiliency during climate change in Alberta. J. Weaver
- Carnivores in the southern Canadian Rocky Mountains: core areas and connectivity across the Crowsnest Highway. Alberta. J. Weaver, P. Paquet, and C. Apps
- Effects of a changing climate on the Arctic tundra food web. D. Reid
- Pursuing biodiversity conservation opportunities in the Peel watershed strategic land use planning' process, northern Yukon, D. Reid
- Landscape scale conservation planning, northern boreal mountains, Yukon. D. Reid

### Pacific West

- Wildlife, fire, and forest management. S. Zack, K. Farris, and partners
- Ecology and conservation of the Pacific fisher on the Hoopa Valley Reservation.S. Matthews and partners
- Woodpeckers and snag dynamics. S. Zack, K. Farris, and partners

### Arctic Coastal Plain

- Tundra nesting birds, predators, and development in the Arctic Coastal Plain. S. Zack, I. Liebezeit, and partners
- Exploration of biologically special areas in the National Petroleum Reserve.S.

  Zack, J. Liebezeit.
- Impact of climate change on musk ox, J. Berger, S.Bergen

- Wolverine ecology and conservation. R. Inman, K. Inman
- Carnivore connectivity in the Centennial Mountains. J. Beckman
- Pronghorn migration conservation. J. Berger, K. Berger
- Conservation in native communities. J. Hilty, S. Grassel
- Corridor Conservation Initiative. R. Ament, K. Aune
- Ecology and conservation of sagebrush steppe wildlife, S. Bergen, C. Jenkins, R. Troy, K. Howe.
- Wildlife and energy development in the Rocky Mountains. J. Berger, K. Berger, J. Beckmann, J. Young
- Protecting carnivore connectivity: southern Arizona borderland ecology J. Beckmann, J. Young
- Strategic planning Z. Smith, L. Karasin, H. Kretser, N. Schoch, J. Jenkins, M. Glennon, D. Wilkie

### Regional

- Ecological and social implications of low-density, exurban development in the Adirondacks and GYE. M. Glennon, H. Kretser, J. Hilty, E. Atkinson
- Partnering with indigenous peoples. J. Hilty
- Mannahatta Project. E. Sanderson, A. Huron, J. Feinberg, M. Boyer, K. Fisher, V. Navab
- The ecological future of the North American bison. K. Redford, B. Weber, E. Sanderson, K. Minkowski, J. Hilty, E. Fearn, T. Bean, J. Berger, Keith Aune
- An evaluation of changing sea ice conditions and its effects upon the world's largest terrestrial carnivore: working with federal polar bear scientists on the proposal to list polar bears. S. Bergen
- Climate change initiative, M.Cross

### Adirondacks

- Boreal birds and their habitats in the Adirondacks. M. Glennon, J. Jenkins.
- Bicknell's thrush on Whiteface Mountain Ski Area. M. Glennon, L. Karasin
- Adirondack Communities and Conservation Program.
  Z. Smith, L. Karasin.
- Adirondack living landscapes program. M. Glennon, K. Didier
- Adirondack loon conservation program. N. Schoch,

- M. Glennon
- Black Bear Education, Awareness and Research Program (BBEAR), Z. Smith, M. Glennon, L. Karasin
- Climate change in the Adirondacks: detecting evidence and identifying opportunities.]. Jenkins, L. Karasin, M. Glennon.
- Conservation easements: management questions on maximizing ecological value, J. Jenkins, M. Glennon.
- Developing a waterfront revitalization strategy for the towns of Clifton and Fine. Z. Smith, L. Karasin, R. Curran
- The Champlain Hills of the Adirondacks: Understanding the biodiversity of the region.l. lenkins.
- Two Countries, One Forest: connectivity in the transboundary ecoregion from Tug Hill to the Maritimes.G.Woolmer, J. Ray, M. Glennon, Z. Smith,
- Strategic planning.Z. Smith, L. Karasin, H., Kretser, N. Schoch, J. Jenkins, M. Glennon, D. Wilkie

### CENTRAL

- New York / Washington, D.C.
- Design and development of the landscape species approach to site-based conservation.
  K. Didier, S. Strindberg, D. Wilkie, E. Sanderson, G. Bryja
- Conservation planning using the landscape species approach: an intensive two- week course for WCS field staff. K. Didier, E. Reuter, R. Rose, S. Strindberg, K. Fisher, E. Sanderson, D.Wilkie
- Monitoring of large wildlife directly through high spatial resolution remote sensing experimental and in situ approaches. S. Bergen, E. Sanderson
- The Landscape-scale approaches to conservation of four international organizations (WCS, WWF.TNC, AWF): special section of the conservation journal Oryx, K. Didier, D.Wilkie, M. Glennon, S. Swalker, E. Sanderson
- The approaches of international conservation organizations to selecting focal biodiversity features. K. Didier, D. Wilkie
- Applications of the Human Footprint to global conservation policy. E. Sanderson, L. Kruger, J. Forrest, T. Bean
- Landscape-scale conservation planning for the Ewaso ecosystem, central

- Kenya.K. Didier, D. Wilkie
- Species Conservation Planning Task Force, IUCN/Species Survival Commission. E. Sanderson. J. Robinson, S. Hedges, R. Woodroffe
- Direct payments for wildlife conservation: Lessons Learned from Ocellated Turkey (Meleagris ocellata) Sport Hunting in the Peten, Guatemala. E. Baur, R. McNab, S. Strindberg, D.Wilkie, C. Ingram
- Direct payments for wildlife conservation: lessons learned from conservation payments in northern Tanzania. C. Foley, F. Nelson, D. Wilkie, C. Ingram
- Lessons learned: selling forest carbon in Makira, Madagascar. C. Holmes, H. Crowley, D.Wilkie, C.Ingram
- Lessons learned from Tmatboey communitybased ecotourism project, Cambodia.T. Clements, A. John, K. Nielsen, C. Vicheka, E. Sokha, M. Piseth, H. Piseth, D.Wilkie, C. Ingram
- Ecosystem services assessment in the Eastern Steppe of Mongolia. A. Fine, O. Lkhamjav, K. Didier, D.Wilkie, C. Ingram
- Governance mechanisms for managing wildlife across the Eastern Steppe, Mongolia A Fine, O. Lkhamjav, A. Winters, E. Reuter, D. Wilkie, C. Ingram
- Women and their growing role in NRM, sustainable livelihoods and governance of the Isoseño indigenous territory of the Gran Chaco, Bolivia, O. Castillo, M. Painter, L. Orti, S. Lastarria, D.Wilkie, C. Ingram
- Wildlife friendly enterprise network development. R.Victurine, A. Koontz, A. Treves, D. Wilkie, C. Ingram
- Reducing emissions from deforestation and degradation technical workshop. R. Victurine, L. Krueger, M.Painter, A. Garcia, L. Pedroni, T. Pearson, D. Wilkie, C. Ingram
- Reducing emissions from deforestation and degradation panel discussion at the United Nations Comission on Sustainable Development meeting in collaboration with UNDP's Equator Initiative and Fordham Law School. C.McNeil, L.Krueger, D.Wilkie, C.Ingram
- Board participation in the UNDP/Equator Initiative. D.Wilkie, C. Ingram
- Forest trends' Katoomba workshops on payments for ecosystem services.M.Jenkins, S.Waage, D.Wilkie, C.Ingram

- Designing pro-poor rewards for ecosystem services springforum at the Land Tenure Center, L Naughton, K. Brown, D. Wilkie, C. Ingram
- Conservation marketing equation, A. Koontz, D. Wilkie, C. Ingram
- Natural Products Marketing 101 for enterprises in a conservation setting A. Koontz, D. Wilkie, C. Ingram
- Design and production of the Miradi project management software, Conservation Measures Partnership, Benetech. D. Wilkie
- The conservation and human rights initiative.K. Redford, D.Wilkie
- WCS & TRAFFIC methods workshop on monitoring covert wildlife markets. E. Bennett, D.Wilkie, C. Kirkpatrick, J. Compton, S. Strindberg
- Workshop on the collection and analysis of field data for estimation of primate density or abundance. S. Buckland, L.Thomas, S. Strindberg, A. Plumptre
- Introduction to Geographic Information Systems e-Learning Course Development R. Rose
- Zoological Society of London collaboration. M. Hatchwell
- Kaplan Awards Program for cat conservation. L Hunter, N. Williams
- Conservation leadership programme.W. Banham, L Duda
- Graduate scholarship program.W. Banham,T. Parkinson, K. Mastro
- MBAs for conservation program.W. Banham
- Research fellowship program.W. Banham, K. Mastro
- Protected areas coordination with Convention on Biological Diversity. L Krueger, M. Hatchwell
- REDD Policy Development. L Krueger, R.Victurine, M. Hatchwell
- Biodiversity co-benefit standards for carbon projects. R. Victurine, L. Krueger
- Design and development of site-based forest carbon projects. R. Victurine
- Wildlife friendly product development R.Victurine
- Biodiversity offsets. R.Victurine Commodities and conservation.
- H. Crowley, R.Victurine, M. Hatchwell

# Report Report

As we look back on a strong fiscal year for the Wildlife Conservation Society, we are planning and executing sound financial responses to meet the global economic challenges and maintain a leading presence in the world of conservation.

Fiscal Year 2008 was very successful for the Wildlife Conservation Society. A record 4.3 million visitors enjoyed our five wildlife parks, and our global health and conservation programs continued to thrive. We recorded an operating surplus of \$1.5 million and allocated \$5.7 million of operating revenue to facilities renewal. Our balance sheet ended the year in a strong position with total assets of \$892 million. Operating revenue and support increased 10 percent from the prior year, to a new total of \$205 million. Programmatic support through private contributions, federal agency grants, foreign governmental support, and grants from the World Bank and other nongovernmental organizations totaled \$62.9 million and 31 percent of our revenue. It is important to note that federal grant support for our global conservation and health programs grew an impressive 50 percent during the year to \$25.9 million. The United States Agency for International Development, the U.S. Fish and Wildlife Service, and other agencies provide substantial multi-year commitments to key programs, including the Global Avian Influenza Network for Surveillance (GAINS) and projects in Southern Sudan, the Amazon and Congo basins, and the Wakhan Corridor and Central Plateau areas in Afghanistan.

Visitation to our zoos and aquarium topped the 4 million mark for a third consecutive year. As a consequence, audience-driven revenues—income from gate and exhibit admissions and visitor services (food, merchandise, and parking)—reached a new record of \$50.6 million. This positive result is a combination of growing attendance, increased admissions fees, and continual and careful attention to our visitors' needs and the quality of the guest experience.

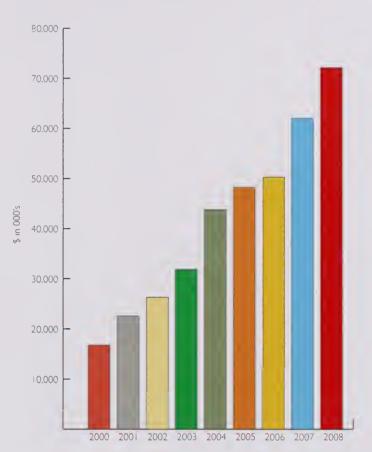
Our partnership with the City of New York is one of our most important assets. In FY 2008, the City provided \$28.9 million for park operations, driven by the higher cost of utilities pro-

vided by the City to the Bronx Zoo and the New York Aquarium. WCS was fortunate again this year to receive \$3.5 million in operating grants from the State of New York.

Investment income for operations totaled \$20.7 million and provided 10 percent of operating revenues. This is a combination of the application of the Board's endowment spending policy (endowment payout is limited to 5 percent of the average market value of the endowment measured over the 12 quarters ending December 31, 2006) as well as investment income earned on operating funds.

Operating expenditures reached \$203 million. Program services expenditures and on-site, visitor-related costs were \$169.4 million, an increase of 8 percent. Expenditures for Global Conservation activities grew 16 percent to \$72 million, continuing the double-digit growth rate of recent years. Our global program expenditures now constitute 46 percent of WCS program activities. Expenditures in our Living Institutions—the Bronx Zoo, the New York Aquarium, and the City Zoos—totaled \$80.5 million, growing only slightly from the prior year due

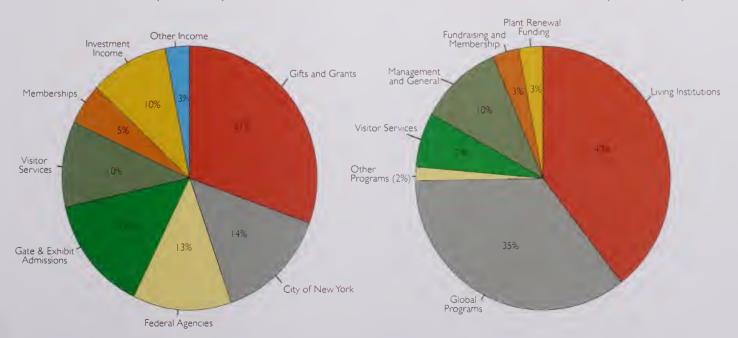
### GROWTH IN EXPENDITURES FOR GLOBAL CONSERVATION ACTIVITIES



### 2008 OPERATING REVENUE

(\$205 million)

### 2008 OPERATING EXPENSES AND PLANT RENEWAL FUNDING (\$203.5 million)



### **OPERATING REVENUE AND EXPENSES**

Year Ending June 30, 2008 (comparative amounts for 2007) in thousands

REVENUE	2008	2007
Contributed	\$49,885	\$43,353
Membership dues	10,234	9,684
Investment income	20,675	20,120
City of New York	28,875	27,746
New York State	3,496	3,476
Federal agencies	25,945	17,332
Non-governmental organization grants	9,592	9,425
Gate and exhibit admissions	29,111	28,284
Visitor services	21,469	20,467
Education programs	1,633	1,478
Sponsorship, licensing, and royalties	2,763	3,621
Other	1,353	1,337
Total Revenue	\$205,031	\$186,323
EXPENDITURES		
Program Services		
Bronx Zoo	51,964	50,006
New York Aquarium	12,463	13,352
City Zoos	16,039	16,162
Global Programs	72,119	62,007
Wildilfe Conservation Magazine	1,195	1,106
Lower Bronx River Habitat Conservation	2,149	1,164
Total program services	\$155,929	\$143,797
Visitor services	\$13,502	\$12,401
Supporting services		
Management and general	21,174	16,554
Membership	2,595	2,449
Fundraising	4,666	4,470
Total supporting services	\$28,435	\$23,473
PLANT RENEWAL FUNDING	\$5,658	\$4,900
TOTAL EXPENSES and Plant Renewal Funding	\$203,524	\$184,571
EXCESS OF REVENUES OVER EXPENSES and Plant Renewal Funding	\$1,507	\$1,752

to high, one-time costs for park repairs incurred in FY 2007 that were not repeated in 2008. Administrative and support services, including fundraising and membership expenses, were \$28.4 million. Higher management and general expenses in 2008 resulted from increased advertising expenses and one-time transition costs. Even so, support services made up a lean 14 percent of the expense base.

In FY 2002, WCS began a program to set aside a portion of unrestricted income into a facilities renewal fund that will support with recurring revenues some of the growing infrastructure, equipment, and technology needs of our aging facilities. In FY 2008, that fund totaled \$5.7 million, making a cumulative total of \$24 million allocated to this purpose over the past seven years.

Capital expenditures totaled \$45.4 million, as WCS continued to implement an ambitious capital construction program to address infrastructure renewal and replacement needs and create new or reinvigorate existing exhibits at the Bronx Zoo, the New York Aquarium, and the City Zoos. This spending was supported by tax-exempt bond proceeds, private gifts, and government funding. Restoration of the historic Lion House and Astor Court were completed, financed by a combination of New York City and WCS funds. The Lion House's Madagascar! exhibit opened in June to great acclaim. Construction continued on the José E. Serrano Center for Global Conservation, which is the first phase of the C.V. Starr Science Campus. Both the Lion House and the Center for Global Conservation demonstrate WCS's leadership in the conservation world and our commitment to sustainable practices through the incorporation of "green" architectural design and construction. At the Central Park Zoo, construction commenced on a new snow leopard exhibit, slated to open in spring 2009. Construction began on improvements to the New York Aquarium's Main Hall. Important infrastructure investments included upgrades to the Bronx Zoo monorail and expansion of wildlife health facilities serving the Bronx Zoo and the New York Aquarium.

WCS benefits from a strong balance sheet,

with total assets reaching \$892 million. The growth in assets was driven by substantial investment in property and equipment, totaling \$220 million. Pledges and federal receivables were reduced from the previous year because large payments on multiyear commitments made in prior years exceeded new pledges. Investments and cash and cash equivalents together totaled \$558 million. These funds include WCS's endowment, which totaled \$482 million on June 30, 2008. WCS's investments produced a total return of 4.7 percent. Our investment return was lower than previous years but exceeded the major investment indexes, which were negative for the fiscal year. WCS's high cash position is the result of the timing of liquidation of certain investments, as WCS is in the process of restructuring its investment portfolio. Prior to 2008, WCS invested in multiple investment funds to meet the investment objectives set by the Board of Trustees. In January 2008, WCS began a transition to simplify management of its investment portfolio by making a major investment with one manager, Makena Capital Management, LLC. Makena offers a single, pooled investment fund utilizing a multi-asset manager structure to give WCS the desired diversified investment portfolio.

Looking ahead, the economic environment poses great challenges. The world is struggling with an economic crisis and a recession that are expected to be deeper and longer than any in recent history. We are fortunate that WCS is a strong institution with diversified revenue, a strong balance sheet, and great resilience. Over the past five years WCS programs have grown dramatically, and we have made significant investments in our physical plant. At the same time the organization has generated operating surpluses, and our balance sheet carries only a modest amount of fixed-rate debt. We will remain a strong and vibrant institution by staying focused, carefully husbanding our resources, and thoughtfully adapting to change. We will do this by creating new revenue streams to support our conservation mission, keeping firm control on our expenses, and expending our resources on our most effective and important mission-critical activities.

### CONSOLIDATED BALANCE SHEETS

June 30, 2008 and 2007 in thousands

ASSETS	2008	2007
Cash and cash equivalents	\$36,257	\$21,990
Accounts receivable	3,913	2,431
Receivable from the City of New York	15,604	7,084
Receivable from the State of New York	5,344	6,516
Receivable from Federal sources	36,354	40,064
Grants and pledges receivable	40,172	57,940
Inventories	1,671	1,396
Prepaid expenses and deferred charges	6,900	5,660
Investments	521,863	536,525
Amounts held in trust by others	1,958	2,072
Funds held by Bond Trustee	1,411	13,362
Property and equipment	220,136	189,373
TOTAL ASSETS	\$891,583	\$884,413
LIABILITIES AND NET ASSETS Liabilities		
Accounts payable and accrued expenses	30,226	27,061
Annuity liability	2,800	2,741
Bonds payable	66,665	66,704
Post-retirement benefit obligation	32,966	33,443
Total liabilities	\$132,657	\$129,949
Net assets		
Unrestricted		
Designated for long-term investment	235,042	225,961
Net investment in property and equipment	154,882	136,032
Total unrestricted	\$389,924	\$361,993
Temporarily restricted	162,094	186,785
Permanently restricted	206,908	205,686
Total net assets	\$758,926	\$754,464
TOTAL LIABILITIES AND NET ASSETS	\$891,583	\$884,413







### WILDLIFE CONSERVATION SAFARI!

Honoring David T Schiff, Chairman Emeritus, for his unwavering commitment to conservation, the June 3 Wildlife Conservation *SAFARI!* annual spring gala celebrated the work of WCS in India. Guests—including Honorary Chairs Al and Tipper Gore—enjoyed an extraordinary performance by prominent jazz musician and Honorary Chair Wynton Marsalis. The live auction hosted by Sotheby's, Inc. and C. Hugh Hildesley included a trip to India and the naming of the fossa and sifaka mates in the Bronx Zoo's new *Madagascar!* exhibit.

Clockwise from top: Chair of the Board Ward W. Woods, Lisa Schiff, Chairman Emeritus

David T Schiff, Honorary Chair Wynton Marsalis, WCS President and CEO Steve Sanderson;

Hillary Geary Ross and Wilbur Ross; WCS Trustee Virginia Schwenn and Warren Schwenn.

Opposite page, clockwise from top left: WCS Trustee Allison Stern and Leonard Stern:
Allison Morrow, Katherine Bryan, and WCS Trustee Ann Unterberg: Marlene Hess and James
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Tipper Gore, Steve Sanderson, Director of WCS-India Dr. K. Ullas Karanth.



















### **CONSERVATION COUNCIL**

An Evening at the Central Park Zoo, the Conservation Council's annual spring fundraiser, was held on June 3. Co-Chaired by Elizabeth Belfer, Mary Dailey Pattee, and Diana Townsend-Butterworth, this event celebrated the conservation work of WCS in India with more than 800 guests gathering to enjoy food, drinks, and dancing under the stars.

Clockwise from top left: Conservation Council Member Colin Greenspon, Julie
Koenigsknecht, Lacary Sharpe; Sam Woods, Kristin Koch, Conservation Council
Member Amanda Starbuck, Conservation Council Member Molly Fahner; Ashley
Hobbs, Charles Darling, Alice Danilovich, Halsey Meyer, Avery Broadbent, Adrian Ulrich,
Nathalie Pierrepont, Anna Burke, Phoebe Lapine; Caitlin Apparius and Shura Out





### **EXPLORERS' PARTY**

The 15<sup>th</sup> annual WCS family benefit, the *Explorers' Party*, was held on May 21 at the Central Park Zoo. Co-chaired by Faith Coolidge and Juliette Janssens, Patron Chair Jackie Hennessey, and generously supported by the Grandparents Committee—Lisa and David T Schiff, Judy and Michael Steinhardt, and Priscilla B. and Ward W. Woods—this event welcomed more than 1,100 parents and children for an evening to celebrate family, conservation, and wildlife.

Clockwise from top: Explorers' Party Co-Chairs Juliette Janssens and Faith Coolidge; Explorers' Party Committee Member Lorie Adams and Robert Adams; Melissa Stoller, Madeleine Stoller, Barbara Gibbons, Melissa Gibbons; Arabel Younger, Georgia Younger, Explorers' Party Committee Member Annette Younger, and Frances Younger













### DINNER BY THE SEA

Dinner by the Sea, the New York Aquarium annual benefit, was held at Stage 6, Steiner Studios, in the Brooklyn Navy Yard. The evening honored Barbara Hrbek Zucker and Donald Zucker for their unwavering support of conservation and celebrated the International Year of the Reef to raise awareness about the importance of protecting coral reefs.

Clockwise from top left: Vanessa Emmett and HSBC Bank USA Regional President for Metro New York James Emmett; Deputy Mayor Bob Lieber; New York Aquanium Director Jon Dohlin, Steve Sanderson, Councilman Domenic M. Recchia Jr., Honoree Donald Zucker, WCS Trustee and Honoree Barbara Zucker, WCS Executive Vice President, Public Affairs John Calvelli, Brooklyn Borough President's Chief of Staff Carlo Scissura; Darlene Heidtke and WCS Trustee and Dinner by the Sea Committee Member Brian Heidtke







## WCS CONSERVATION PATRONS EVENTS

Conservation Patrons provide vital support for WCS's work to save wildlife and wild places around the world. In recognition of annual gifts of \$1,500 or more, Conservation Patrons enjoy exclusive access to our facilities and programs, expert-led tours of our zoos and aquarium, and special events with our curators, field conservationists, and program specialists. This year, the Conservation Patrons Program hosted four events. At the Bronx Zoo, Patrons enjoyed two Family Celebrations: An Asian Expedition, featuring early morning access to our Asian wildlife exhibits; and Discover Madagascar!, celebrating the opening of the magnificent new exhibit in our historic Lion House. In addition, we held two events in our ongoing WCS at Work series: Conservation Under Fire highlighted our field work in countries where our conservation efforts are set against backgrounds of war and strife, such as in Afghanistan and Guatemala; and Great Apes focused on our efforts to conserve, study, and care for these remarkable primates in Africa and Asia, and at the Bronx Zoo.

Clockwise from top: The featured speakers at our WCS at Work: Conservation Under Fire event: Steve Sanderson, Claudia McMurray, U.S. Department of State Assistant Secretary for the Bureau of Oceans & International Environment & Scientific Affairs; and WCS conservationists Roan McNab and Peter Zahler; Juliette, Allison, and Melissa Wishner—daughters of Conservation Patrons Barbara and Jerry Wishner—at the Bronx Zoo for our Discover Madagascar! Patrons Family Celebration.

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USAID also supports the WCS Global Avian Influenza Network for Surveillance (GAINS), which links more than 25 partners in 35 countries and hosts more than 105 million wild bird observations in a publicly available mapping and database system, and the TransLinks program that aims to increase social, economic, and environmental benefits through sustainable natural resource management.

The U.S. Fish & Wildlife Service awarded nearly \$3 million in support of WCS species conservation programs.

WCS is grateful for this generous support and for the U.S. government's commitment to saving Earth's great wild places and wildlife.

Above: WCS Executive Vice President for Conservation and Science John Robinson testifies before the U.S. House of Representatives Subcommittee on Fisheries, Wildlife, and Oceans in support of the Wildlife Without Borders Act.

### CITY SUPPORT

WCS is grateful to the City of New York, which provides operating and capital funds through the Department of Cultural Affairs and the Department of Parks and Recreation. We thank Mayor Michael R. Bloomberg, City Council Speaker Christine C. Quinn, Bronx Borough President Adolfo Carrion Jr., Brooklyn Borough President Marty Markowitz, Queens Borough President Helen Marshall, Councilmember Joel Rivera, Majority Leader, Councilmember Domenic M. Recchia, Jr., Chair, Cultural Affairs, Libraries & International Intergroup Relations Committee, and the entire New York City Council for their support of capital projects. The elected officials of the City of New York are vital to the public/private partnership on which WCS's service to the people of New York rests.

### **NEW YORK STATE SUPPORT**

WCS is grateful to the New York State Legislature for operating funds for the Zoos, Botanical Gardens and Aquariums program administered by the New York State Office of Parks, Recreation and Historic Preservation. This program provides crucial operating support to 76 living museums across the State. WCS also thanks the NYS Bronx Assembly delegation for their capital and education program support to the Bronx Zoo.

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WCS and the American Bison Society have received recognition of their renewed efforts in the ecological restoration of bison across its historic range. In 2008, U.S. Secretary of the Interior Dirk Kempthorne announced the launch of the Bison Conservation Initiative to coordinate management and scientific activities related to the Department's bison herds. Kempthorne recognized Wildlife Conservation Institute Vice President and Director Kent Redford for his leadership in bison conservation.

### ANIMAL CENSUS

As of June 30, 2008

	Species		Specimens
Facility/Class	On-site &	Births des nor	Driste
Bronx Zoo			
Mammals*	163	1068	2,692
Birds*	208	228	1210
Reptiles*	115	55	505
Amphibians*	47	335	602
Inverts*	25	4591	60,030
Pisces*	43	350	1630
Total	601	6627	66,669
Central Park Zo	0		
Mammals	23	8	324
Birds	76	57	375
Reptiles	36	0	<b>6</b> 38
Amphibians	i5	632	351
Inverts	6	0	10,047
Pisces	11	34	29
Total	167	731	11,764
Queens Zoo			
Mammals	25	0	77
Birds	40	41	236
Reptiles	4	0	48
Total	69	41	361
Prospect Park Z	.00		
Mammals	26	40	141
Birds	33	0	70
Reptiles	34	6	103
Amphibians	18	9	119
Inverts	4	27	110
Pisces	12	54	205
Total	127	136	748
NY Aquarium			
Mammals	6	0	19
Birds	1	0	15
Reptiles	5	0	11
Amphibians	9	0	44
Inverts	122	0	8313
Pisces	655	4	3254
Total	798	4	11656
Grand Total	1762	7539	91,198
			* nduded in SA

### **PAPER**

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In order to help WCS avoid future administration costs, it is suggested that the following paragraph be added to any restrictions that are imposed on a bequest: "If at some future time, in the judgment of the Trustees of the Wildlife Conservation Society, it is no longer practical to use the income and/or principal of this bequest for the purposes intended, the Trustees have the right to use the income and/or principal for whatever purposes they deem necessary and most closely in accord with the intent described herein."

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